

Local Government Forum Report:

Building Capacity Through Collaboration

Appendices



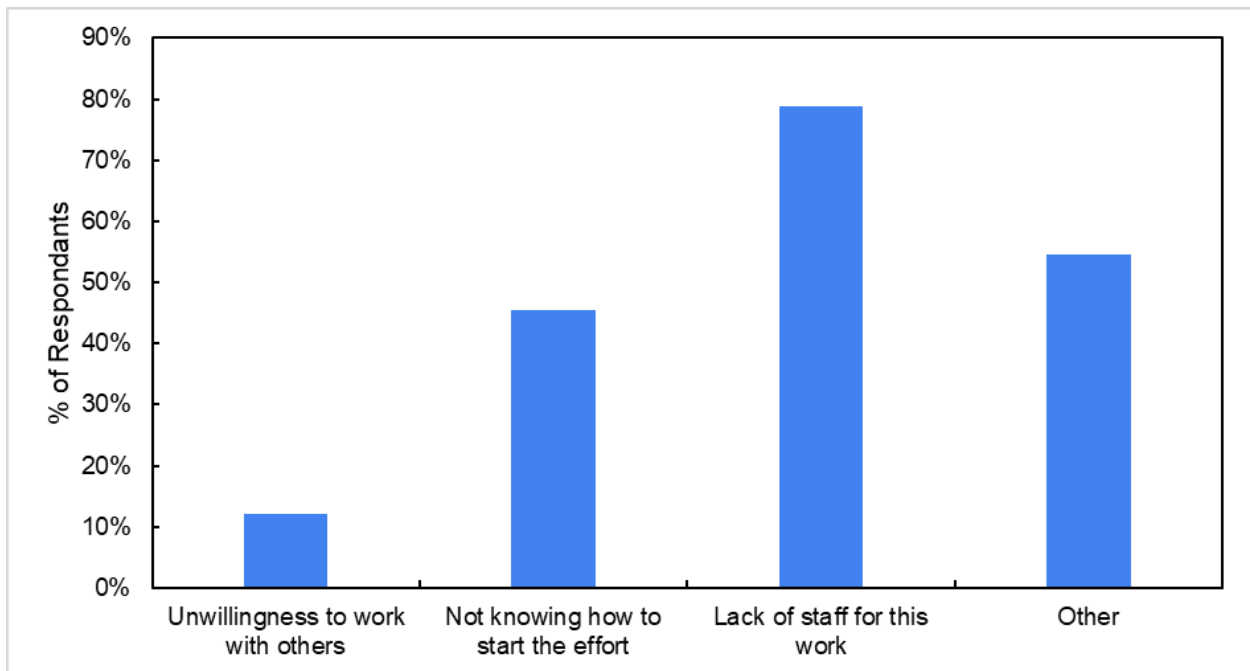
APPENDIX A - SURVEY RESULTS

The pre-Forum survey was completed by 33 experts from environmental non-profits, local governments, universities, planning commissions, conservation districts, state agencies, private companies, federal agencies and funders.

Question 1: My organization regularly collaborates with other groups in the region [Yes, No, Don't know].

	Yes	No	Don't Know
Count	33	0	0
Percentage	100%	0%	0%

Question 2: Based on your experience or knowledge, what are the most common barriers for building capacity through collaboration?



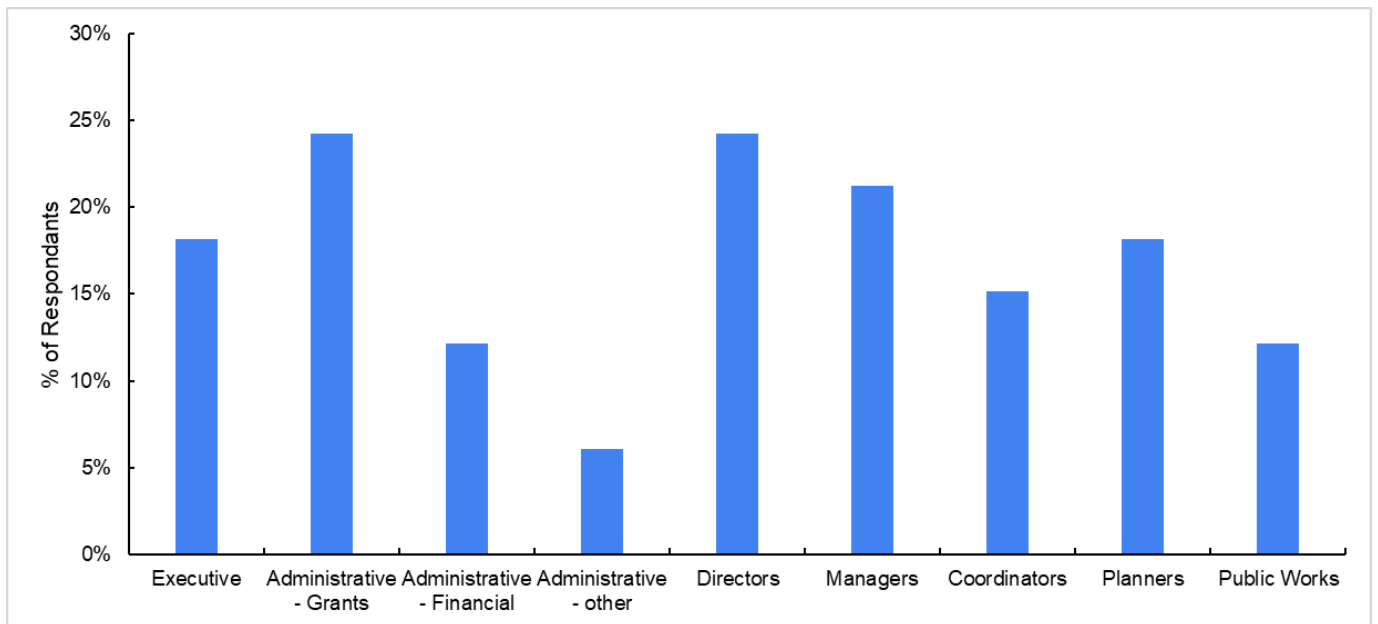
Question 3: If you marked 'Other' above please elaborate. (Word cloud below generated from responses)



Question 4: My organization is interested in federal funding opportunities like the Inflation Reduction Act and others. [Yes, No, Don't Know]

	Yes	No	Don't Know
Count	29	2	2
Percentage	88%	6%	6%

Question 5: Typically, what staff positions in your organization participate in crafting and/or applying for federal grant opportunities?



APPENDIX B - PROBLEM STATEMENT AND AGENDA



Forum Agenda: Building Capacity Through Collaboration Thursday, November 30, 2023 | 10:00 am - 4:00 pm

Facilitated By

Joy Jackson

Institute for Conservation Leadership

Hybrid Zoom Access: [Link Here](#)

Location: [Reservoir Center for Water Solutions](#), 301 Water St SE, Washington, DC 20003

Parking: The Yards Lot Q, 425 Tingey St SE, Washington, DC 20003

Meeting materials and handouts can be found on the meeting page below

<https://www.chesapeakebay.net/what/event/local-government-advisory-committee-quarterly-meeting-november-2023>

This meeting will be recorded for accuracy of meeting notes.

Problem Statement:

The importance of collaboration and collaborative efforts has gained new relevance and importance in recent years. Current federal funding opportunities, from the Inflation Reduction Act (IRA) to the American Rescue Plan Act (ARPA), represent a unique and unprecedented opportunity to secure resources for environmental and conservation work throughout the nation. Moreover, many of these grants require, or at minimum encourage, collaboration among entities in order to access funding.

These grant opportunities, with their push for collaboration, reveal the challenges and limitations facing local governments, agencies, non-profits, etc. interested in applying for federal dollars. Enthusiasm for funding has been tempered by concerns related to navigating the application process, capacity to build collaborative efforts and/or design eligible projects, limited experience collaborating regionally, bandwidth to craft compelling grants proposals, etc. These challenges may also disproportionately affect communities of color, highlighting the importance of prioritizing issues related to equity in the design of collaborative efforts.

Meeting Goal:

This Forum is a day of learning, discussion, and brainstorming around these important topics. The aim is to explore the opportunities and obstacles related to building successful collaborations, with a specific eye towards accessing IRA funding. The Forum will develop a series of preliminary recommendations for actions local governments can take to support connection, collaboration, and capacity building that enables the Chesapeake region to receive much needed federal dollars.

Forum Agenda: Building Capacity Through Collaboration
Thursday, November 30, 2023 | 10:00 am - 4:00 pm

Facilitated By

Joy Jackson

Institute for Conservation Leadership

- 10:00 am** Opening Remarks
- 10:10 am** Welcome/Introductions
- 10:30 am** Group Discussion: Building Capacity through Collaboration
- 11:10 am** *Break*
- 11:20 am** Introduction: The Importance of Collaboration in the Time of the Inflation Reduction Act
- 11:30 am** Panel Discussion: The Importance of Collaboration in the Time of the Inflation Reduction Act
- *Christina Bonini, Greening Greater Fulton*
 - *Jon Knorr, Lancaster Clean Water Partners*
- 12:15 pm** *Lunch (virtual participants are encouraged to network while having lunch)*
- 1:15 pm** Discussion and Activity: Understanding Partners in a Collaborative Effort
- 2:00 pm** *Break*
- 2:15 pm** Brainstorming Discussion: How might local governments better facilitate collaborative efforts in our region?
- 3:10 pm** Highlights of Brainstorming Discussion
- 3:30 pm** Final Remarks and Next Steps
- 4:00 pm** Adjourn

APPENDIX C - FORUM ATTENDEES

First Name	Last Name	Title	Affiliation
Ty	Asfaw	Environmental Management Specialist	Arlington County, VA
Richard	Baugh	Former Councilmember, City of Harrisonburg	Local Government Advisory Committee
Keith	Boltt	Life Scientist	Chesapeake Bay Program Office
Christina	Bonini	Senior Green Infrastructure Projects Manager	Alliance for the Chesapeake Bay
Chip	Boyles	Executive Director	George Washington Regional Commission
Philip	Bridgell	Former Commissioner, York Township	Local Government Advisory Committee
Peter	Buck	Associate Director of Climate & Sustainability Education	Penn State University/Centre Region Council of Governments
Eric	Buehl	Mid/Upper Eastern Shore	MD Sea Grant Extension
Greg	Burks	Urban Trees Program Manager	Chesapeake Bay Trust
Samuel	Canfield	Urban BMP Specialist	West Virginia Department of Environmental Protection
Ruth	Cassilly	Policy Analyst	University of Maryland
Laura	Cattell Noll	Projects Manager, LGIT / LLWG Coordinator	Alliance for the Chesapeake Bay/Local Government Advisory Committee
Daniel	Chao	ANC Commissioner District 2E07	Local Government Advisory Committee
Sarah	Clark	Senior Associate	Institute for Conservation Leadership
Jen	Cotting	Director	University of Maryland Environmental Finance Center
Frank	Dawson	Chief, Division of Watershed Management Capital Projects	Local Government Advisory Committee
Carrie	Decker	Habitat Restoration and Conservation Project Manager	Maryland Department of Natural Resources
Lindsay	DeMarzo	Stormwater Programs Manager	Howard County, MD
Mark	Dobbins	Chair, Northeast Planning Commission	Local Government Advisory Committee
Chase	Douglas	Chesapeake Conservation Partnership Program Coordinator	Chesapeake Conservancy
Amy	Dubois	Chair, Board of Supervisors, Mathews County	Local Government Advisory Committee

Liz	Feinberg	Field Liaison	National Fish and Wildlife Foundation
KC	Filippino	Senior Water Resource Planner	Hampton Roads PDC
Kate	Fritz	Chief Executive Officer	Alliance for the Chesapeake Bay
Penny	Gross	Supervisor, Fairfax County	Local Government Advisory Committee
Josh	Hastings	Councilmember, Wicomico County	Local Government Advisory Committee
Michael	Helfrich	Mayor, York County	Local Government Advisory Committee
Dave	Hirschman	Field Liaison	National Fish and Wildlife Foundation
Kristen	Hughes-Evans	Field Liaison	National Fish and Wildlife Foundation
Donna	Iannone	Commissioner, Sullivan County	Local Government Advisory Committee
Joy	Jackson	Senior Associate	Institute for Conservation Leadership
Jon	Knorr	Director of Funding	Lancaster Clean Water Partners
Jeff	Lerner	Acting Director	EPA
Leo	Lutz	Mayor, Columbia Township	Local Government Advisory Committee
Tou	Matthews	Projects Manager	Scientific and Technical Advisory Committee (STAC)
Andria	McClellan	Councilmember, City of Norfolk	Local Government Advisory Committee
Jenny	McGarvey	Director, Capacity Building Initiative	Alliance for the Chesapeake Bay
Brianne	Nadeau	Councilmember, Ward 1	Local Government Advisory Committee
Kayli	Ottomanelli	Local Government Projects Associate/Staffer	Alliance for the Chesapeake Bay/Local Government Advisory Committee
Daniel	Paschall	Mid-Atlantic Manager	East Coast Greenway Alliance
Don	Phillips Jr.	Former Councilmember, Town of Laurel	Local Government Advisory Committee
Jackie	Pickford	Water Quality Goal Implementation Team Staffer	Chesapeake Research Consortium
Jake	Reilly	Director, Chesapeake Bay Programs	National Fish and Wildlife Foundation
Matt	Robinson	Life Scientist	Chesapeake Bay Program
Lauren	Sauder	Capacity Building Projects Manager	Alliance for the Chesapeake Bay
Lisa	Schaefer	Executive Director, County Commissioners Association of Pennsylvania	Local Government Advisory Committee
Jake	Solyst	Web Content Manager	Alliance for the Chesapeake Bay
Kathy	Stecker	Natural Resources Planner	Maryland Department of the Environment

John	Thomas	Commissioner, Hampden Township	Local Government Advisory Committee
Joe	Toolan	Program Manager, Chesapeake Bay	National Fish and Wildlife Foundation
Erin	Trouba	Agricultural Conservation Extension Educator	Penn State Extension
Justin	Williams	Interim Local Leadership Workgroup and Local Government Advisory Committee contact	VA Department of Environmental Quality
Kristen	Wolf	Chesapeake Bay Watershed Restoration Division Director	PA Department of Environmental Protection
Lisa	Wool	Executive Director	Nanticoke Water Alliance
Tree	Zuzzio	State Planner	PA Department of Community and Economic Development

APPENDIX D - PRESENTATIONS

[Forum Discussion Questions and Activities](#)

Joy Jackson, Institute for Conservation Leadership

[Greening Greater Fulton](#)

Christina Bonini, Alliance for the Chesapeake Bay

[Lancaster Clean Water Partners](#)

Jon Knorr, Lancaster Clean Water Partners

APPENDIX E - BREAKOUT ACTIVITY NOTES

Anchors and Sails: What's holding collaboration back/propelling collaboration forward?

- [In-person](#)
- [Online](#)

Empathy Mapping

- Federal government, funders, field liaisons
 - [In-person](#)
 - [Online](#)
- Local elected officials
 - In-person
 - [Online](#)
- Local government, state agency, and cog staff
 - [In-person](#)
 - [Online](#)
- Environmental non-profits
 - [In-person](#)
 - [Online](#)
- Universities
 - [Online](#)

Workshop: How to address the factors or 'anchors' limiting collaboration?

- Funding
 - [Online Brainstorm](#)
 - [In-person Brainstorm](#)
- Resources
 - [Online Brainstorm](#)
 - [In-person Brainstorm](#)
- Competition
 - [Online Brainstorm](#)
 - [In-person Brainstorm](#)
- Leadership (or lack thereof)
 - [Online Brainstorm](#)
 - [In-person Brainstorm](#)
- Continuity of support:
 - [Online Brainstorm](#)
 - [In-person Brainstorm](#)